STAR² CENTER

ADMINISTRATIVE STRATEGIES TO REDUCE BURNOUT:

IN SEARCH OF JOY IN PRACTICE JUNE 7, 2018 3:00PM ET





ACU

ACU is a nonprofit, transdisciplinary organization of clinicians, advocates and health care organizations united in a common mission to improve the health of America's underserved populations and to enhance the development and support of the health care clinicians serving these populations.





STAR² CENTER

Solutions, Training, and Assistance for Recruitment and Retention

www.chcworkforce.org





STAR² CENTER

- Suzanne Speer sspeer@clinicians.org
 - **703-577-1206**
- Mariah Blake | mblake@clinicians.org
 - **703-562-8819**





WEBINAR HOUSEKEEPING

We are Recording

Ask Questions

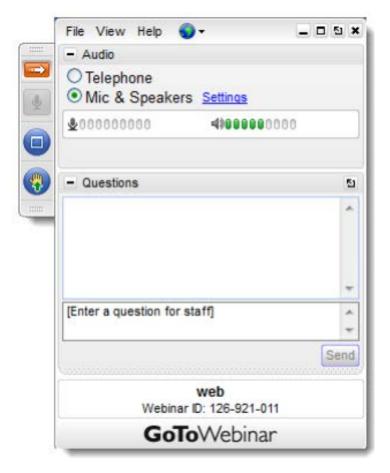
Have Fun





QUESTIONS?

- Questions?
 - Raise your hand
 - Use the chat & questions boxes
 - Email <u>mblake@clinicians.org</u>









Lisa Hardmeyer Gray, M.A., LMHC Founder, Intrinsic, LLC







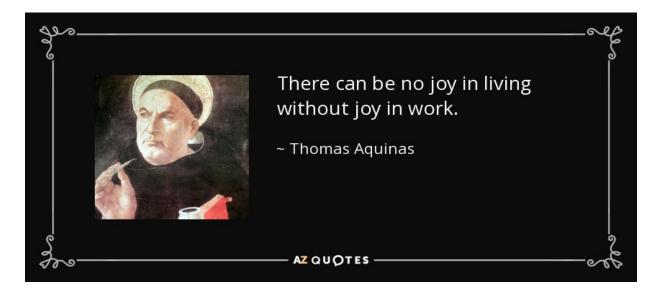
LEARNING OBJECTIVES

- Understand various studies and initiatives to shift from addressing Burnout to finding Joy in Practice
- Knowledge of organizational strategies to enhance Provider wellness
- Key Steps to Initiate:
 - Pre-visit Planning and Pre-appointment Laboratory Tests
 - Sharing the Care Among the Team
 - In-Visit Scribing and Assistant Order Entry





THE SHIFT IN CONVERSATION



- A focus on joy is a step toward creating safe, humane places for people to find meaning and purpose in their work.
- Good business sense
- There is no single validated measure for joy but outcomes are drawn from work environment, engagement, satisfaction, patient experience, burnout and turnover rates.





- How would rate these areas in your organization?
 - Time spent by physicians documenting visits.
- Not problematic at all
- Somewhat
- Very Problematic





- How would rate these areas in your organization?
 - Organization and predictability of office visits.
- Not problematic at all
- Somewhat
- Very Problematic





- How would rate these areas in your organization?
 - Ability for patients to see PCP same day as need arises.
- Not problematic at all
- Somewhat
- Very Problematic









Figure 3: The Reciprocal Domains of Physician Well-Being ©2016 Stanford Medicine

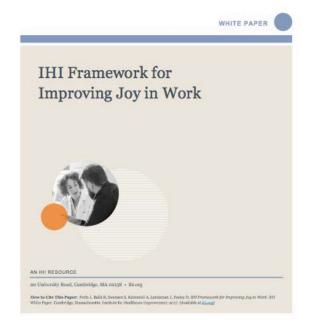
PROVIDER WELL-BEING





EFFICIENCY OF PRACTICE











THE STUDY

- 23 high functioning Primary Care Practices
- Different geographic regions
- FQHCs
- Small private practices
- Large integrated delivery systems
- Academic medical centers
- VA
- Study included:
 - Site visits
 - Questionnaire







PHYSICIANS WANT LONG-TERM HEALING RELATIONSHIPS TO HELP PEOPLE IN NEED.

Factors that increase satisfaction:

- Mastery within their field.
- Realistic expectations
- Relationships with patients and staff
- Efficiency in office design
- Control over work environment







5 KEY CHALLENGES

- Chaotic visits
- EHR pushing more work to Physicians
- Inadequate support
- Time documentation
- Teams that function poorly

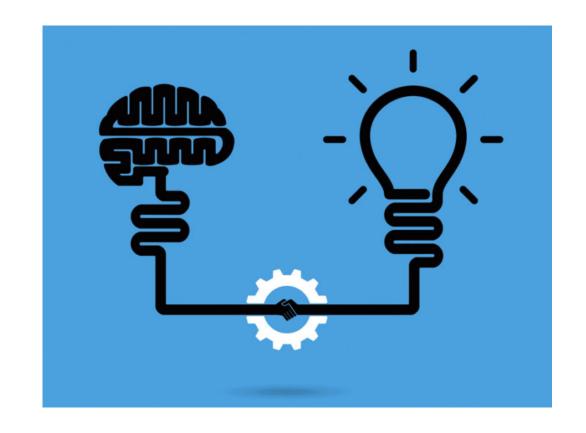






INNOVATIONS

- Pre-visit Planning and Pre-appointment Laboratory Tests
- Sharing the Care Among the Team
- In-Visit Scribing and Assistant Order Entry
- Reengineering Prescription Renewal Work Out of the Practice
- In-box Management
- Improving Team Communication
- Work Flow Mapping







CHALLENGE

 Primary Care visits are often disorganized and rushed.



Previsit planning and previsit laboratory test can reduce the total volume of work to be done and can save time and improve care.

Get lab tests done a few days before appointments.

Can discuss results and engage in shared decision making during visit.

Results:

 Eliminated an hour or more per day of postappointment results reporting.





- Do you think the support staff in your organization can take more responsibility for license appropriate aspects of care?
 - Yes or No





PRE-VISIT PLANNING







PRE-VISIT LABS







CHALLENGE

Patients can't see PCP same day as need arises.



assistants, nurses, health coaches so they assume responsibility for elements of care.

Extend care team to include social workers, behavioralists, nutritionists and pharmacist.

Results:

 Improvement in PCP satisfaction scores.





Innovation:

- Do you hear from your Providers that they are frustrated with amount of time spent documenting?
 - Yes or No







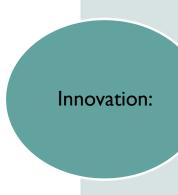
TRANSFORMING ROLES TO ADD RESPONSIBILITY NOT JUST TASKS





CHALLENGE

Physicians spend up to 2 hours per day on visit notes and order entry.



Empower nurses and medical assistants to scribe the note, enter orders, prepare aftervisit summary and go over plan with patient.

Results:

 Increase number of visits, revenue and staff satisfaction scores.







IN-VISIT SCRIBING













THANK YOU

Lisa Hardmeyer Gray, M.A., LMHC

Founder, Intrinsic, LLC

Igray@intrinsictrainings.com







THANK YOU!



