Clinician Recruitment & Retention: Ideas and Solutions for Today's Challenges

Association of Clinicians for the Underserved August 2, 2016



Cast of Characters

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The Fun Awaits

- **✓** STAR² Center Refresher
 - ✓ Data & Strategy
- ✓ Recruitment & Retention



NHAI **ARE YOUR** GOA



STAR² Center

Solutions, Training, and Assistance for Recruitment and Retention

www.chcworkforce.org



Partnership: PCAs, PCOs, BPHC





Current Resources

2 Assessment Tools

Best Practice Form

Newsletter

Data Profiles!



2016 Training

Monthly Webinar Series

Hot Topics

Video Tutorials

R&R Issues

State & Regional Trainings

PCA Conferences

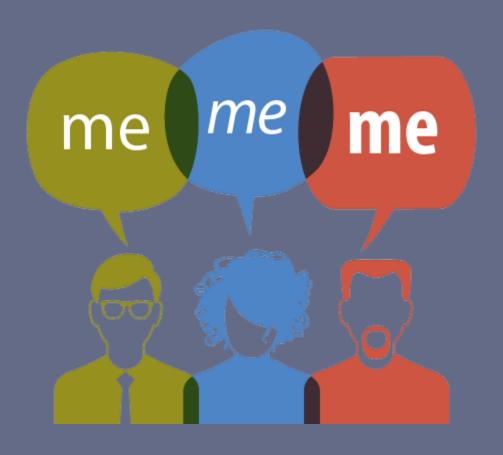
Advisory Groups

PCAs, CHCs, Clinicians



Personalized Technical Assistance

- Phone
- Email
- On-Site

















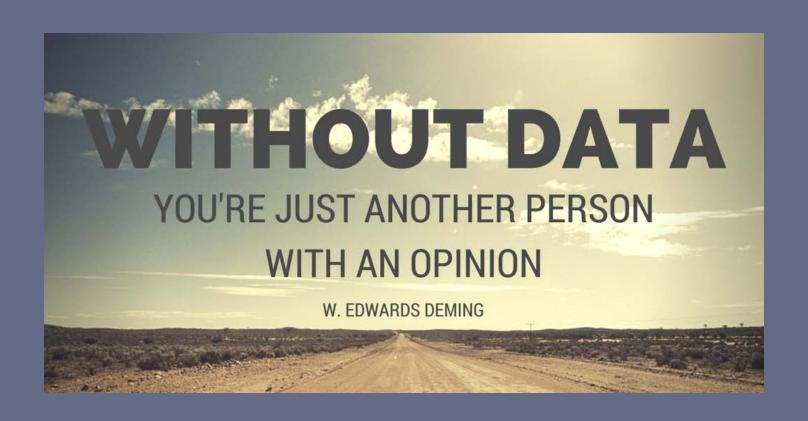
National Trends

Growing, **Primary Care Clinicians** Aging **Population**



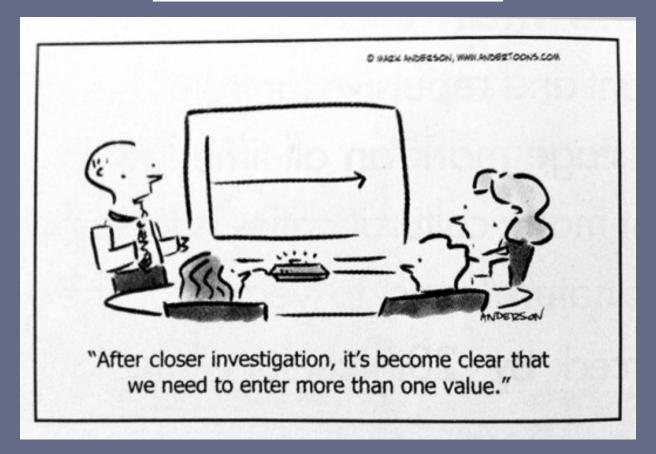
Assessment **Strategy** Workforce Recruitment Retention





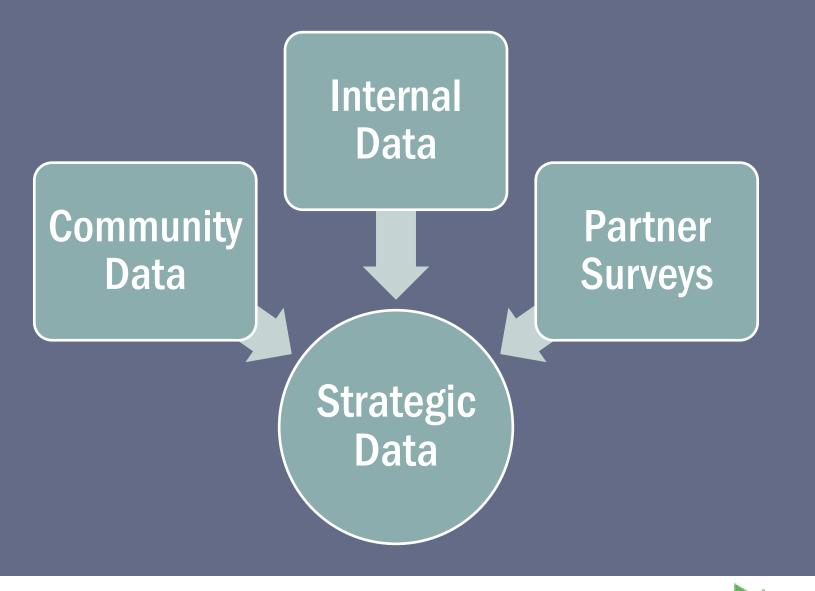


Assessment





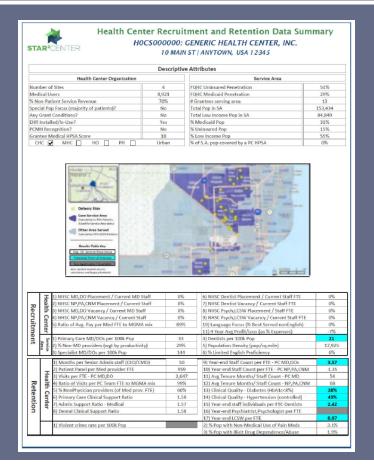








National & State Data







Internal Data

Turnover Rates

Patient Need

Planned Expansion

Workforce Age

Etc.!



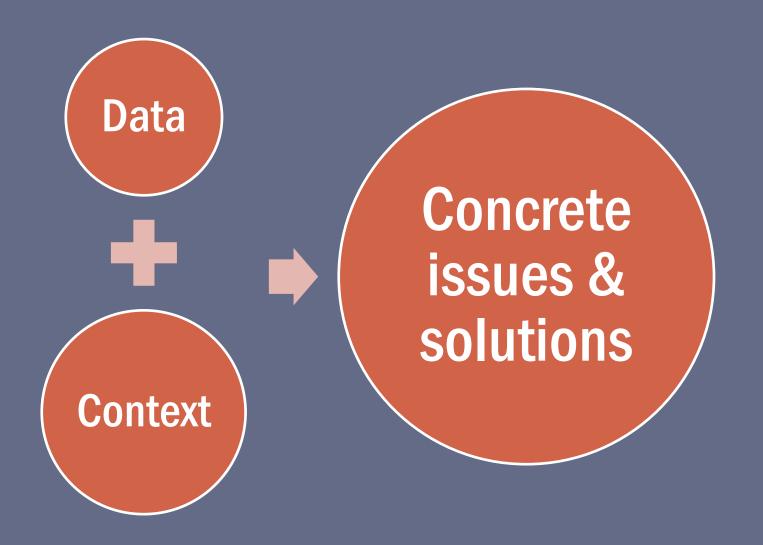
Partner Surveys

Staff Satisfaction

Community Needs

Partner Priorities







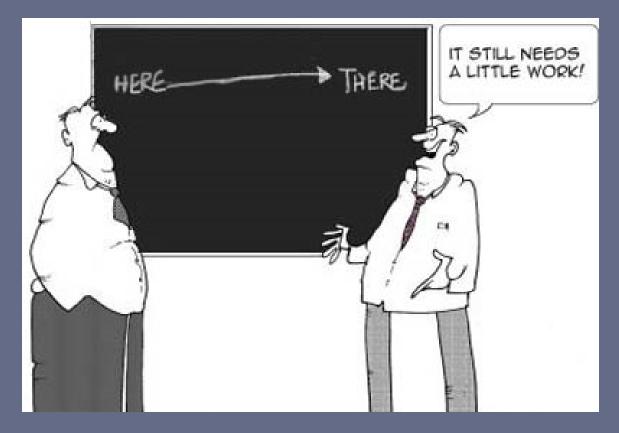


Data Action Items

- Classify which data you already have
- ☐ Identify data gaps
- Develop data process & plan
- □ Collect new data
- ☐ Prepare for strategic planning!



Strategic Planning





Community

Organization

Environment

Future



Community Trends

Age

Migration

Economics

Disparities

Culture

Language





Organization

Current Staff

Demographics

Satisfaction

Opportunity

Compensation



Health Care Environment

Policy

Reimbursement

Market Competition



Future Plan

Where are we going?

What do we need to get there?

How does our staffing plan support this?



Strategy Action Items

- ☐ Review current plan for staffing considerations
- ☐ Use collected data to analyze workforce needs
- ☐ Integrate staffing into strategic plan
- □ Prepare to implement!







Work Groups

Data

- Challenges & Opportunities
- Next Step

Strategy

- Challenges & Opportunities
- Next Step

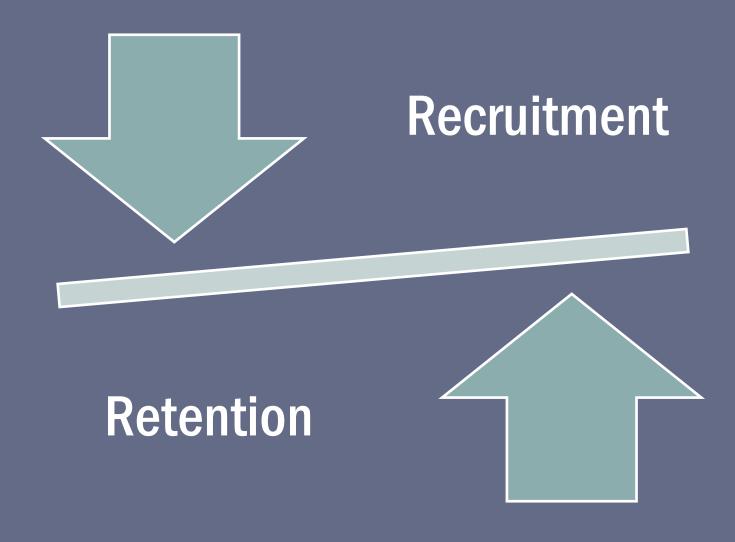


Work Group Feedback













Recruitment





"I want you to find a bold and innovative way to do everything exactly the same way it's been done for 25 years."



Recruitment

Partnerships

Processes

Realignment



<u>Partnerships</u>

National

- ACU
- CHC Inc.
- NHSC

State

- PCA
- PCO
- 3RNet Member

Community

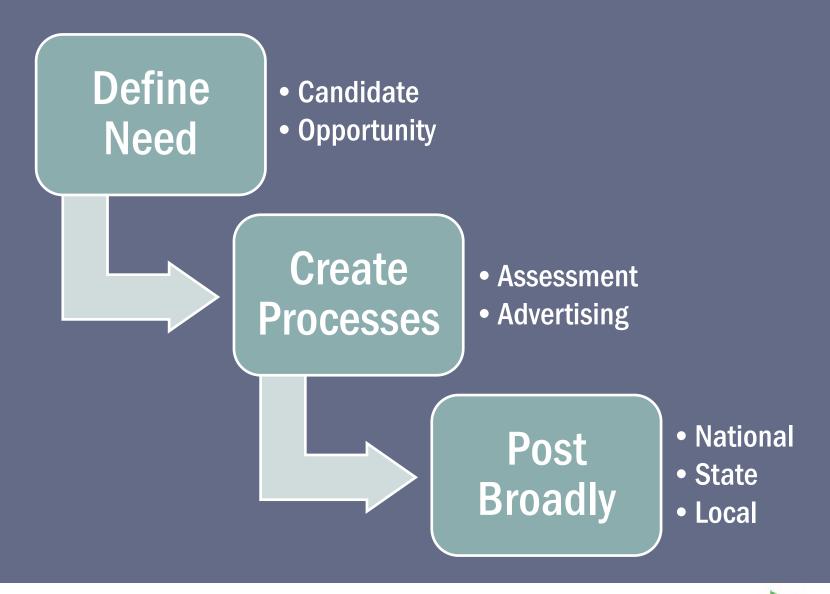
- Schools
- Businesses
- Religious Institutions



Processes

Training Programs Sourcing Candidates Interviewing **Staffing Structures** Etc.!









Realignment

Built-in Data

Analysis

Recalibrate





Recruitment Action Items

- ☐ Engage partners on strategic plan
- Develop recruitment processes
- ☐ Analyze recruitment process results
- Adjust processes as necessary
- ☐ Prepare for retention!



Retention



"What if, and I know this sounds kooky, we communicated with the employees."





Realignment Culture Mission





Mission Engagement





Culture Development

Leadership Recognition Development





Realignment

Built-in Data

Analysis

Recalibrate





Retention Action Items

- ☐ Align staff processes with mission
- Identify current culture and future goals
- Develop processes for ongoing feedback
- Evaluate and realign as necessary





Association of Clinicians for the Underserved



Work Groups

Recruitment

- Challenges & Opportunities
- Next Step

Retention

- Challenges & Opportunities
- Next Step



Work Group Feedback







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